

# PROJECT one

**Point of View:**

**Surviving and thriving in  
changing times**

# Surviving and thriving

**There is no playbook on how to steer your business through these unprecedented times.**

- In Q1, businesses reacted to a new commercial reality, quickly reviewing their commitments and protecting cash flow
- To ensure business continuity and protect revenue, some set-up new operations whilst others adapted existing ones
- Looking forward, business leaders across all sectors are now starting to lift their heads
- Many are shifting from crisis management and are starting to plan for the future.



## **How do you plan for the future?**

- Simplify operating models
- Remove unnecessary process and bureaucracy
- Ensure clear accountability in an experienced team
- Build an unambiguous plan to deliver
- Deploy expert resources with key capabilities
- Establish clear governance to steer decisions.

# Project One can help

Our unique experience and approach will give you the facts and foresight to help you survive and thrive in changing times:



Change expertise

Get to the nub of any issues, quickly



Genuine independence

Call out the right thing to do



Bespoke solutions

Tailor the approach to your situation



Whole-team knowledge

Call on a huge depth of experience



Results focus

Define clear actions



Remote working

Lead virtual teams



Collaborative assurance

Work by your side



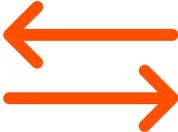
Capability uplift

Bring your team along the journey

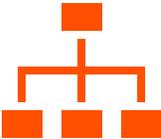
# Six key components to survive and thrive



Simplify your **operating model**



Remove unnecessary **business processes**



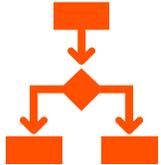
Ensure clear **accountabilities**



Have a simple and **clear plan**



Secure the **right capability**



Streamlined **governance**

# Examples of our experience

## Crisis management

### Public Sector Supply Chain

In response to the COVID-19 pandemic, Project One are supporting the NHS Supply Chain:

- Pragmatically scaling up the distribution of Personal Protection Equipment and the components that make up Intensive Care beds across England and Wales
- Ensuring disparate suppliers across the country are aligned
- Maintaining delivery urgency, pace and resolving hot-issues

## Rapid delivery recovery

### Large European Telco

Led the assurance review and recovery of the delivery Telenet's new digital route to market:

- Rapidly adapted delivery ways of working to agile
- Ensured disparate suppliers across remained aligned
- Maintained delivery urgency, pace and resolving hot-issues
- Sam Kini CIO stated "Project One has taught us the right way to do this, giving us future tools, facilitating and diffusing tension"

## Transformation reset

### Insurance and Home emergency services

Rapid stabilisation of a business transformation following critical external audit:

- Identified the challenges, defined the recovery options and removed the blockers to progress
- Established governance drumbeat
- Facilitated improved working between client teams and third parties
- Reshape approach to transformation reduce risk and improve delivery confidence

# Who we are

**We are a leading, independent consulting business specialising in change**

- We are change experts; we make the complex simple.
- We have extensive global experience and bring insight across all industries and sectors.
- We support large organisations with complex change and ambitious businesses undergoing transformation.
- We provide a comprehensive set of change services to accelerate and de-risk your change investments.
- We work in close partnership with our customers, focusing on clear outcomes and building your in-house capability.
- We build long lasting partnerships, based on trust.

# PROJECT one



**Rolls-Royce** **BAE SYSTEMS**



**Telenet**



**NHS**



**HomeServe**

**AstraZeneca**



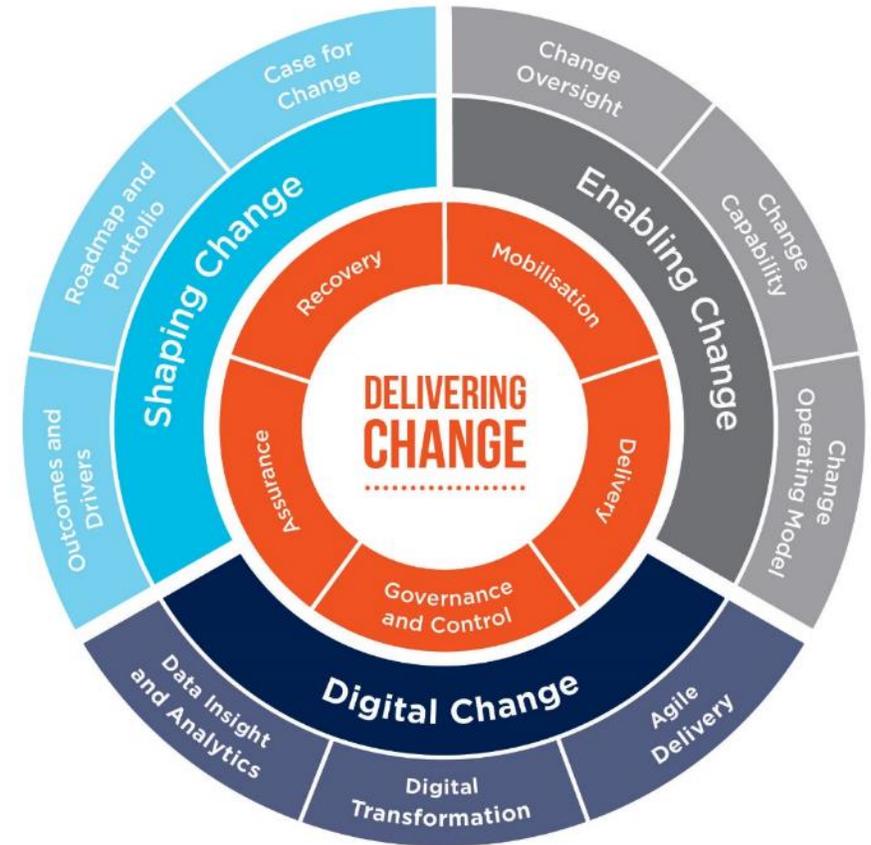
**We support organisations across all sectors,  
working both in the UK and internationally.**

# What we do

We help ambitious organisations to change, thrive and grow

As specialists in change and transformation, we offer an end-to-end service, working alongside you at every stage of your journey.

- Shaping Change: translating strategic ambitions into clear change plans
- Delivering Change: ensuring change remains on track, delivering the required business outcomes
- Enabling Change: improving your own organisation's change capability
- Digital Change: delivering the foundations that will drive your digital capability.



# External recognition



Special recognition for:

**Digital Transformation and Organisation and Change**

Voted by our customers and peers.



Recognised as a:

**A UK Best Workplace**

**Centre of Excellence in Wellbeing**

Independent accreditation via anonymous employee survey.



Ranking in 3<sup>rd</sup> place:

**Fastest International Growth**

Independent comparison of 200 mid-market organisations.



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